

ASEAN Business Leaders Programme

Module 1: 17 – 20 Nov 2026

4 Days in Singapore

Module 2: 16 – 18 Feb 2027

3 Days in Tokyo, Japan



**Where
leaders
make
leaders.**

Hello World. ASEAN Is Rising.



LEAD ACROSS ASEAN'S DYNAMIC MARKETS.

Innovating Impact Through Ecosystem Collaboration

The ASEAN Business Leaders Programme builds strategic leadership for the region's dynamic markets. Through immersive learning alongside diverse ASEAN peers, leaders deepen their business, economic & cultural understanding and drive sustainable growth by connecting across sectors and geographies to solve real challenges in business and society.

INFLUENTIAL ALUMNI NETWORK



Companies from

8 Markets

7 Industries



Participants from

11 countries



15

Years of HCL
excellence

WHO SHOULD ATTEND

High-potential business leaders moving into enterprise leadership roles across ASEAN and Japan, and entrepreneurs targeting the region's dynamic markets for expansion. Typical roles include: CFO · CISO · COO · CHRO · Head of Engineering · Head of HR Partners · Head of Private Equity & Real Estate · Head of Product Strategy · Head of Sustainability · VP Commercial Operations · Managing Director.

ABLP 2026 PROGRAMME OVERVIEW ¹

Module 1

17-20 Nov 2026
Singapore

Ecosystem
Edge

Adaptive
Leadership

GenAI for
Leaders

Geopolitics
in ASEAN

Cross-cultural
Communications

Leadership
Dialogues

Action
Learning
Project (ALP)²

26 Dec 2026-27 Jan 2027
Online

Developing impact business
plans in small groups

Coaching sessions on
impact business ideas with
seasoned business coaches

Module 2

16-18 Mar 2027
Tokyo, Japan

Strategic
Foresight

Doing business between
ASEAN and East Asia

Learning
Journeys

Presentation to Chairman of Hitachi
and executives from Keidanren

1. Programme overview may evolve as we work to enhance the learning experience for participants.

2. ALP is a group project element, creating business plans for impact in ASEAN. Participants are expected to dedicate 2-3 hours per week between the two modules.

LEARNING OBJECTIVES



Strategic Regional Insight

Tap the latest views and growth opportunities across ASEAN, informed by leading regional research and expert perspectives.



Ecosystem Leadership Mastery

Identify, build, and leverage ecosystem collaboration that creates competitive advantage and unlocks new value streams.



Innovation with Impact

Uncover innovation opportunities across ASEAN and beyond, including a learning journey to the innovation hubs in Singapore and Tokyo



15 YEARS
Where leaders
make leaders.

IMMERSIVE ENGAGEMENT THROUGH

Practitioner-led and experiential. Curated to fast track high potential leaders and sharpen business acumen in the ASEAN context.

- 1 Sharing from practitioners
- 2 Case studies & simulations
- 3 Regional networking to shape ASEAN's business future
- 4 Dialogues with government & business leaders
- 5 Impact-oriented Action Learning Projects

SPEAKERS THROUGH THE YEARS HAVE INCLUDED



ARNOUD DE MEYER

▶ Professor Emeritus,
Singapore Management
University



HENG SWEE KEAT

▶ Former Deputy Prime
Minister of Singapore



ANNA BREIMER

▶ Managing Director, Breimer
Group & ex-Associate
Partner, McKinsey



MOHAN MIRWANI

▶ Founder, Think Quick



CHARLES ORMISTON

▶ Advisory Partner,
Bain & Company



PUSHAN DUTT

▶ Professor of Economics and
Political Science, INSEAD



DOMINIC TAN

▶ Head of SATS Global
Innovation Hub



STEPHEN KREML

▶ CEO, Kreml Communications
International

WHAT PARTICIPANTS SAY

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I found the ABLP to be an outstanding leadership programme, especially for leaders working within the ASEAN portfolio. The blend of theoretical knowledge and practical application was excellent, enhanced by the real-world experiences shared by experts and practitioners.

TIRZA R. MUNUSAMY | Chief of Public Affairs
▶ **ABLP Participant (Run 1)** | **Grab Indonesia**

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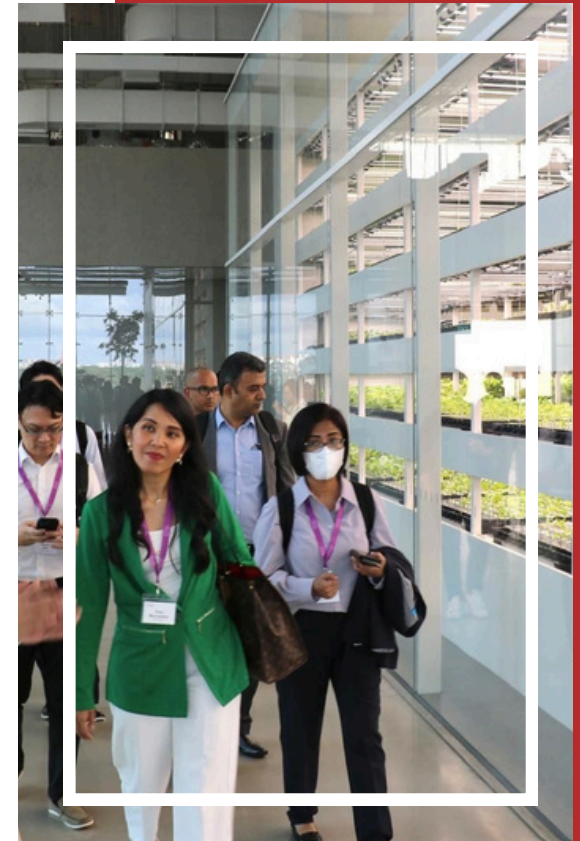
Coming from a traditional Japanese heavy industry manufacturing background, it was a truly inspiring experience for me to explore startup ideas through the Action Learning Project with people from diverse backgrounds. It broadened my perspective and gave me valuable insights into different ways of thinking.

KOHEI KAMO | General Director
▶ **ABLP Participant (Run 1)** | **Mitsubishi Heavy Industries Vietnam**

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The diverse participants and experienced speakers provided profound insights into building cross-border ecosystems. ABLP is highly recommended for current and future leaders seeking to broaden their perspectives and skills.

RYO UMEHARA | Senior Manager
▶ **ABLP Participant (Run 1)** | **Kirin Holdings Japan**



CONTACT US

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PROGRAMME INVESTMENT

SGD 12,000 per participant (before GST)

Early bird fee of SGD 10,800 applies for registrations before 17 August 2026.

Fees do not include travel and accommodation.

Where leaders make leaders.

